

# GROUP STRUCTURE

Unless otherwise indicated, all shareholdings owned directly or indirectly by the Company represents 100% of issued share capital of the subsidiary.

## Subsidiaries:

### Direct holdings of the Company

Country of Incorporation	Company Name	Registered Office address	Share class
Bermuda	Guinness Peat International Capital Assets Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	BMD1.00 Ordinary
British Virgin Islands	Coats Group (BVI) Ltd	Craigmuir Chambers, PO Box 71, Road Town, Tortola, Virgin Islands, British	£0.01 Ordinary
United Kingdom	Arrow HJC	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	B. M. Estates Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Blackwood Hodge Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	BMM (Predecessors) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	CE (Predecessors) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Contractors' Aggregates Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG (UK) Holdings Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG Coats Finance Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG March 2004 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG Pension Investments Trustees Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	MFC (Predecessors) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	S G Warburg Group Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Staveley Guarantee Company Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	Guarantee Company
United Kingdom	Thomas Robinson Industrial Controls Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary

## Subsidiaries:

### Indirect holdings of the Company

Country of Incorporation	Company Name	Registered Office address	Share class
Argentina	Coats Cadena S.A. - Argentina	Tucuman 1, 4th Floor, (1049) Capital Federal, Argentina	ARS1.00 Ordinary Nominal
Australia	Australian Country Spinners Pty Limited <sup>1</sup>	c/o JGL Investments Pty. Ltd, Level 9 South, 161 Collins Street, Melbourne VIC 3000, Australia	AUD1.00 Ordinary
Australia	Australian Country Spinners Unit Trust <sup>1</sup>	c/o JGL Investments Pty. Ltd, Level 9 South, 161 Collins Street, Melbourne VIC 3000, Australia	AUD1.00 Units
Australia	Coats Australian Pty Ltd	Unit 2, 56 Keys Road, Moorabbin VIC 3189, Australia	AUD0.54 Ordinary
Australia	Gosford Quarries Investments Pty Limited	Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary, AUD1.00 7% Cumulative Preference
Australia	GPG (Australia Trading) Pty. Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	GPG (No.6) Pty Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	GPG Nominees Pty Ltd	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	GPG Services Pty Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	GPG Tyndall Holdings Pty. Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	Guinness Peat Group (Australia) Pty Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary, AUD14,977.77 Redeemable Preference
Australia	Kuvondo Pty Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Australia	Sabatica Pty Limited	c/o BDO, Level 11, 1 Margaret Street, Sydney NSW 2000, Australia	AUD1.00 Ordinary
Bangladesh	Coats Bangladesh Limited	Novo Tower, 270 Tejaon Industrial Area, Dhaka 1208, Bangladesh	BDT100.00 Ordinary (80%)

<sup>1</sup> 100% owned by the joint venture ACS Nominees Pty Limited.

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Country of Incorporation	Company Name	Registered Office address	Share class
Bangladesh	Coats Crafts Bangladesh Limited	Novo Tower, 270 Tejgaon Industrial Area, Dhaka 1208, Bangladesh	BDT100.00 Ordinary (80%)
Bermuda	Guinness Peat CH Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
Bolivarian Republic of Venezuela	Coats Cadena SA - Venezuela	Circunscripcion Judicial, del Distrito Capital y Estado Miranda, Bolivarian Republic of Venezuela	VEB1,000.00 Ordinary
Bolivarian Republic of Venezuela	Coats Modern Accessories C.A. (Comaca)	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1.00 Ordinary
Bolivarian Republic of Venezuela	Cothilca S.A.	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1.00 Ordinary (97%)
Bolivarian Republic of Venezuela	Distribuidora El Costurero, S.A. (DICOSA)	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1,000.00 Ordinary
Bolivarian Republic of Venezuela	Hilanderia San Joaquin, S.A.	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1.00 Ordinary
Bolivarian Republic of Venezuela	Hilos Cadena, S.A.	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1.00 Ordinary
Bolivarian Republic of Venezuela	Hilos Elefante C.A.	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	VEB1,000.00 Ordinary
Bolivarian Republic of Venezuela	Hilos Francia S.A.	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	US\$1.385 Ordinary
Bolivarian Republic of Venezuela	Informatica Robox, S.R.L	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	US\$84.746 Ordinary
Bolivarian Republic of Venezuela	International Kroob CA	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	US\$0.6835 Ordinary
Bolivarian Republic of Venezuela	Representaciones Glenifa, S.A.	Av Principal de los Ruices Don Diego Cisneros, Caracas, Venezuela	US\$1,000.00 Ordinary
Bolivarian Republic of Venezuela	Venexport S.R.L	Ciudad Industrial la Union, Sector Fundo la Union - Autopisa Regional del Centro, Parcela L-23, Galpones G38, G39 and G40, San Diego District, Valencia - Estado Carabobo, Venezuela	US\$26.59 Ordinary
Bolivarian Republic of Venezuela	Cambridge Medical Production CA (Cameproca)	Av. Principal de los Ruices, "Don Diego Cisneros", Caracas, Venezuela	VEB1.00 Ordinary
Brazil	Coats Corrente Ltda	Rua do Manifesto, N 705, Bloco A, Ipiranga, Sao Paulo, SP BR, Brazil	BRL1.00 Ordinary
Brazil	Coats Corrente Textil Ltda	Distrito Industrial, Rodovia RN 160, s/n, Km 2, Sao Goncalo do Amarante - RN, CEP 59290-000, Brazil	BRL1.00 Ordinary
British Virgin Islands	Coats Andean Limited	Newhaven Trustees (BVI) Limited, 3rd Floor, Omar Hodge Building, Road Town, Tortola, Virgin Islands, British	US\$1.00 Ordinary
Bulgaria	Coats Bulgaria Eood	Tharigradsko shouse bld 7th Km, Sofia 1748, Bulgaria	BGL50.00 Ordinary
Canada	Coats Canada Inc	10 Roybridge Gate Blvd, Vaughan ON L4H 3M8, Canada	Common (no par value)
Canada	Staveley Services Canada Inc	44 Chipman Hill, Suite 1000, Saint John NB E2L 2A0, Canada	CAD Common, CAD Class A Pref 1, CAD Class A Pref 2
Chile	Coats Cadena Ltda	Marathon 4046, Macul, Santiago, Chile	US\$1.00 Ordinary
Chile	The Central Agency Limited - Chile	Marathon 4046, Macul, Santiago, Chile	US\$1.00 Ordinary
China	Coats Opti Shenzhen Limited	Shenzhen Coats Industrial Park, Fuyong Town, Baoan District, Shenzhen, China	US\$1.00 Ordinary (90%)
China	Coats Shenzhen Limited	Shenzhen Coats Industrial Park, Fuyong Town, Baoan District, Shenzhen, China	US\$1.00 Ordinary (90%)
China	Dalian Coats Limited	48-1 Shengli Road, Nanshan Complex, Jinzhou Economic Development Zone, Jinzhou District, Dalian, China	US\$1.00 Ordinary (90%)
China	Guangzhou Coats Limited	Art Street 11, 1106 Xin Gang Road, Haizhu District, Guangzhou, 510310, China	HKD1.00 Ordinary (90%)
China	Qingdao Coats Limited	Qingdao Huanhai, Economic+Technological Development Zone, Chengyang, Qingdao 266108, China	US\$1.00 Ordinary (90%)
China	Shanghai Coats Limited	No.8 Building, Export Processing Garden, Songjiang Industrial Zone 201613, Shanghai, China	US\$1.00 Ordinary (90%)
Colombia	Coats Cadena Andina SA - Colombia	Avenida Santander, N.5E-87, Pereira, Colombia	COP20.63 Ordinary
Ecuador	Coats Cadena SA Ecuador	De las Avellanas E, 2-74 y El Juncal, Quito, Ecuador	US\$1.00 Ordinary
Egypt	Coats Craft Egypt	Industrial Area Zone B3, Plot 78, 10th of Ramadan City, Cairo, Egypt	EGP1.00 Ordinary
Egypt	Coats Egypt for manufacturing and dyeing sewing thread SAE	Industrial Area Zone B3, Plot 78, 10th of Ramadan City, Cairo, Egypt	US\$10.00 Ordinary
Egypt	Coats Industrial Trading Egypt	Industrial Area Zone B3, Plot 78, 10th of Ramadan City, Cairo, Egypt	EGP100.00 Ordinary
El Salvador	Coats El Salvador, S.A. de C.V.	Zona Franca Export Salva, Edificio No 18C, San Salvador, El Salvador	SVC100.00 Ordinary

# GROUP STRUCTURE CONTINUED

Country of Incorporation	Company Name	Registered Office address	Share class
Estonia	Coats Eesti AS - Estonia	Ampri tee 9/4, Haabaneeme, 74010 Viimsi Vald, Harjumaa, Estonia	€63.90 Ordinary
Finland	Coats Opti Oy	Ayritie 8A, Vantaa, 01510, Finland	€312.682902 Ordinary
France	Coats France S.A.S.	8 avenue Hoche, 75008, Paris, France	€0.60 Ordinary
Germany	Coats GmbH	Huefingstrasse 28, D-78199, Brauningen, Germany	€12,000,000.00 Ordinary
Germany	Coats Opti Germany GmbH	1 Suedwieke 180, 26817 Rhaderfehn, Germany	€1.00 Ordinary
Germany	Coats Thread Germany GmbH	Huefingstrasse 28, D-78199, Brauningen, Germany	€1.00 Ordinary
Germany	Schwanenwolle Tittel & Krueger AG i. L	RHS, Stadtstrasse 29, 79104 Freiburg, Germany	DEM1.00 Ordinary
Guatemala	Centraltex de Guatemala, S.A.	26 Avenida No. 7-27, Zona 4, Mixco oficina 11, Guatemala	GTQ100.00 Ordinary
Guatemala	Coats de Guatemala, S.A.	13-78 Zona 10, Edif. Intercontinental Plaza Torre Citigroup Nivel 17, Oficina 1702, Ciudad, Guatemala	GTQ1.00 Ordinary
Guatemala	Crafts Central America, S.A.	26 Avenida No. 7-27, Zona 4, Mixco oficina 11, Guatemala	GTQ100.00 Ordinary
Guatemala	Distribuidora Coats de Guatemala, Sociedad Anonima	39 Avenida, 3-47 Zona 7, Colonia El Rodeo, Guatemala, Guatemala	GTQ1.00 Ordinary
Guatemala	Guatemala Thread Company Sociedad Anonima	39 Avenida, 3-47 Zona 7, Colonia El Rodeo, Guatemala, Guatemala	GTQ10.00 Ordinary
Honduras	Coats Honduras, S.A.	Edificio #13 Zona Libre Inhdelva, 800 mts. Carretera a la Jutosa, Choloma, Cortes, Honduras	HNL100.00 Ordinary
Hong Kong	China Thread Development Company Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD10.00 Ordinary
Hong Kong	Coats (China) Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD10.00 Ordinary
Hong Kong	Coats China Holdings Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD10.00 Ordinary
Hong Kong	Coats Hong Kong Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD10.00 Ordinary (90%)
Hong Kong	Coats Opti Hong Kong Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD1.00 Ordinary
Hong Kong	Coats Thread HK Limited	21/F, 9 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong	HKD10.00 Ordinary
Hong Kong	Fast React Asia (HK) Limited	Room 2203 22/F, Tower 1, Lippo Centre, 89 Queensway, Hong Kong	HKD1.00 Ordinary
Hong Kong	Fastreact Systems (Far East) Co Limited	Room 2203 22/F, Tower 1, Lippo Centre, 89 Queensway, Hong Kong	HKD1.00 Ordinary
Hungary	Coats Magyarorszag Cernagyarto es Ertekesito Korlatolt Felelossegu Tarsasag	1044 Budapest, Vaci ut 91, Hungary	HUF100,000.00 Ordinary
India	Kor Investments Private Limited	144 M.G. Road, Bangalore - 560 001, India	INR10.00 Ordinary
India	Madura Coats Private Limited	Head Office, 144 Mahatma Gandhi Road, Bangalore 560 001, India	INR10.00 Ordinary
Indonesia	PT. Coats Rejo Indonesia	Jl RA Kartini No 26, Jakarta 12430, Indonesia	IDR415.00 Ordinary-A, IDR627.00 Ordinary-B, US\$100,000.00 Preference
Indonesia	PT Coats Trading Indonesia	Ventura Building, 4th Floor, Jl RA Kartini No 26, Cilandak, Jakarta 12430, Indonesia	USD1.00 Ordinary
Israel	Coats (Israel) Ltd	2 Shidlovsky Road, Yavne, Israel	US\$400.00 Ordinary
Italy	Coats Thread Italy Srl	Viale SARCA, No. 223, Milano, Italy	€5,000,000.00 Quota
Korea, Republic of	Coats Korea Co., Limited	74 Siu-ro, Danwon-gu, Ansan, Korea, Republic of	KRW10,000.00 Ordinary
Latvia	Coats Latvija SIA	Delu iela 4, Riga, LV-1004, Latvia	€28.00 Ordinary
Lithuania	Coats Lietuva UAB	Juozapavicius 6/2, LT - 09310 Vilnius, Lithuania	€289.62 Ordinary
Madagascar	Coats (Madagascar) International	First Immo, Galaxy Industrial Estate, Rue du Dr. Raseta, Andraharo, Antananarivo, Madagascar	MGF100,000.00 Ordinary
Madagascar	Coats (Madagascar) S.AR.L (EPZ)	First Immo, Galaxy Industrial Estate, Rue du Dr. Raseta, Andraharo, Antananarivo, Madagascar	MGF100,000.00 Ordinary
Malaysia	Coats Thread (Malaysia) Sdn. Bhd.	49-B Jalan Melaka Raya 8, Taman Melaka Raya, 75000 Melaka, Malaysia	RM10.00 A, RM10.00 B, RM10.00 C (99%)
Mauritius	J & P Coats (Mauritius) Ltd	Allee des Mangues, Pailles, Mauritius	Rs100.00 Ordinary
Mauritius	Coats Indian Ocean Holding Co Limited	2nd Floor, IBL House, Caudan, Port-Louis, Mauritius	US\$100.00 Ordinary
Mexico	Administraciones Timon SA de CV	Periferico Sur #3325 Piso 8, Col. San Jerónimo Lidice, Magdalena Contreras, Mexico City, CP10200, Mexico	MXP1.00 Ordinary-A, MXP1.00 Ordinary-B
Mexico	Coats Assets de Mexico SA de CV	Periferico Sur #3325 Piso 8, Col. San Jerónimo Lidice, Magdalena Contreras, Mexico City, CP10200, Mexico	MXN1.00 Series A Fixed
Mexico	Coats Mexico S.A. de C.V.	Periferico Sur #3325 Piso 8, Col. San Jerónimo Lidice, Magdalena Contreras, Mexico City, CP10200, Mexico	MXP1.00 Ordinary-A, MXP1.00 Ordinary-B

# GROUP STRUCTURE CONTINUED

Country of Incorporation	Company Name	Registered Office address	Share class
Mexico	Grupo Coats Timon S A de C V	Periferico Sur #3325 Piso 8, Col. San Jerónimo Lidice, Magdalena Contreras, Mexico City, CP10200, Mexico	MXP10.00 B1, MXP10.00 B2, MXP10.00 B2 SPECIAL SERIES
Morocco	Coats Maroc	220 Bld Chefchaouni, Ain Sebaa, Casablanca, Morocco	MAD100.00 Ordinary
Morocco	Mercerie Industrielle de Casablanca	220 Bld Chefchaouni, Ain Sebaa, Casablanca, Morocco	MAD100.00 Ordinary
Netherlands	Coats Industrial Europe Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Coats Industrial Thread Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Coats Northern Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Coats South America Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Coats South Asia Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Coats Southern Holdings B.V.	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
Netherlands	Guinness Peat Group International Holdings BV	Strawinskylaan 1113, 1077XX, Amsterdam, 1077XX, The Netherlands	€500.00 Ordinary
New Zealand	Australian Country Spinners (NZ) Limited <sup>2</sup>	c/o David Barker & Co Limited, 52 Cashel Street, Christchurch, New Zealand	NZD1.00 Ordinary
New Zealand	Coats Patons (New Zealand) Ltd	3 Mana Place, Wira, Auckland, New Zealand	NZD1.00 Ordinary
Nicaragua	Coats de Nicaragua SA	Altamira d'este, Rotonda Madrid #235, Managua, Nicaragua	NIO100.00 Ordinary
Pakistan	J & P Coats Pakistan (Pvt) Limited	Office No. 112-113, Park Towers, Sharae Firdousi, Clifton, Karachi, 75600, Pakistan	PKR100.00 Ordinary
Peru	Coats Cadena Investment SA	Av Nicolas de Ayllon No.2925, Lima 10, Peru	PEN0.01 Ordinary (99%)
Peru	Coats Cadena SA - Peru	Av Nicolas de Ayllon No.2925, Lima 10, Peru	PEI0.01 Ordinary (99%)
Poland	Coats Polska Spolka z ograniczona odpowiedzialnoscia	91-214 Lodz, ul, Kaczenkowa 16, Poland	PLN1,000.00 Ordinary
Portugal	Coats - Comercio de Linhas, Fechos e Acessorios, Para a Industria SA	Praca do Almada, No 10, 4490, Povoas do Varzim, Portugal	€1.00 Ordinary Bearer Shares
Portugal	Companhia de Linha Coats & Clark S.A.	Quinta De Cravel, Oporto, Vila Nova de Gaia, 4430 073, Mafamude, Portugal	€1.00 Bare Shares
Romania	Coats Romania SRL	Municipiul Odorheiu Secuiesc, Str. Nicolae Balcescu, Nr. 71, Judetul Harghita	ROL169.38 Ordinary
Russian Federation	Coats LLC	House 53a, Lenin Str., pos. Oktyabrskiy, Luberetskij District, 140060, Moscow Region, Russia	SUR173.55 Ordinary
Singapore	Coats International Pte. Limited	10 Changi Business Park Central 2, #05-01 HansaPoint, 486030, Singapore	SGD1.00 Ordinary
Singapore	Coats Overseas Pte Ltd	10 Changi Business Park Central 2, #05-01 HansaPoint, 486030, Singapore	SGD1.00 Ordinary
South Africa	Coats South Africa (Proprietary) Limited	14 Kelly Road, PO Box 14, Hammarsdale, 3700, KZN, Natal, South Africa	ZAR0.01 Ordinary, ZAR0.01 Cumulative Redeemable Preference, ZAR0.01 Non-redeemable Preference Shares, ZAR0.01 Non-redeemable Non-cumulative Variable Rate Convertible Preference
South Africa	Cotnat Properties (Proprietary) Limited	14 Kelly Road, PO Box 14, Hammarsdale, 3700, KZN, Natal, South Africa	ZAR1.00 Ordinary
Spain	Coats Spain, S.L.	Poligono Industrial Can Roqueta, Avda. Ca N'Alzina nr.79, Calle N'Alzina, Sabadell, Barcelona, Spain	€1.00 Ordinary
Spain	Gotex S.A.	Poligono Industrial Can Roqueta, Calle N'Alzina, 79 Sabadell, Barcelona, Spain	€6.02 Ordinary
Sri Lanka	Coats Thread Exports (Private) Limited	479, 8th Floor, HNB Towers, T.B. Jayah Mawatha, Colombo 4, Sri Lanka	LKR100.00 Ordinary (99%)
Sri Lanka	Coats Thread Lanka (Private) Limited	479, 8th Floor, HNB Towers, T.B. Jayah Mawatha, Colombo 4, Sri Lanka	LKR10.00 Ordinary (99%)
Sweden	Coats Exotex AB	Box 25, Stationsvagen 2, SE-516 21, Dalsjöfors, Sweden	SEK10.00 Bearer
Sweden	Coats Industrial Scandinavia AB	Box 109, SE-516 22 Dalsjöfors, Sweden	SEK1,000.00 Bearer
Switzerland	Coats Stoppel AG	Untersiggenthal, Postfach, 5300 Turgi, Switzerland	CHF10,000.00
Thailand	Coats Threads (Thailand) Ltd	39/60 Moo 2 Tambol Bangkrachaw, Amphur Muang, Samutsakorn Province 74000, Thailand	THB1,000.00 Ordinary
Tunisia	Coats Industrial Tunisie	52, rue du Tissage, Douar Hicher, Manouba, 2086, Tunisia	TND10.00 Ordinary
Tunisia	Coats Trading Tunisie	52, rue du Tissage, Douar Hicher, Manouba, 2086, Tunisia	TND10.00 Ordinary
Turkey	Coats (Turkiye) Iplik Sanayii AS	Organize Sanayi Bolgesi Mavi Cad. No 2, 16371 Bursa, Turkey	TRY1.00 New Ordinary (92%)
Ukraine	Coats Ukraine Ltd	Moskovskiy ave. 28A, litera B, Kiev, 04655, Ukraine	UAH1.00 Ordinary

<sup>2</sup> 100% owned by Australian Country Spinners Pty Limited.

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Country of Incorporation	Company Name	Registered Office address	Share class
United Kingdom	Allen, Solly & Company Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Allied Mutual Insurance Services Ltd	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Anfield 1 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Anfield 2 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, £1.00 Deferred
United Kingdom	Barbour Threads Limited	Cornerstone, 107 West Regent Street, Glasgow, G2 2BA, United Kingdom	£10.00 Ordinary
United Kingdom	Blackwood Hodge Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.25 Ordinary
United Kingdom	Brown Shipley Asset Management Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Brown Shipley Holdings Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Brown Shipley Investment Management	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Brunel Pension Trustees Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	BSH Acquisition Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Cardpad Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats (UK) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, £1.00 Ordinary-A
United Kingdom	Coats Finance Co. Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Global Services Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Group Finance Company Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.33 Ordinary
United Kingdom	Coats Holding Company (No. 1) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.125 Ordinary
United Kingdom	Coats Holding Company (No. 2) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.25 Ordinary
United Kingdom	Coats Holdings Ltd	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.00000000554 Ordinary
United Kingdom	Coats Industrial Thread Brands Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Industrial Thread Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Patons Limited	Cornerstone, 107 West Regent Street, Glasgow, G2 2BA, United Kingdom	£0.25 Ordinary
United Kingdom	Coats Pensions Trustee Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Property Management Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Shelfco (BDA) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Shelfco (CV Nominees) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Shelfco (VV) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.01 Ordinary, £0.075 Deferred
United Kingdom	Coats Shelfco (WMB) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Coats Thread (UK) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Corah Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.25 Ordinary, £1.00 4.2% Cumulative Preference
United Kingdom	CV Woven Fabrics Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	D. Byford & Co Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.20 Ordinary, £1.00 Preference
United Kingdom	Embergrange	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Fast React Systems (Bangladesh) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Fast React Systems Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, £1.00 Special redeemable non-voting shares
United Kingdom	GPG (UK) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, AUD1.00 Ordinary
United Kingdom	GPG Acquisitions No. 3 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG Europe Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	€1.00 Ordinary
United Kingdom	GPG Finance Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG Pension Trustees Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GPG Securities Trading Ltd	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary

# GROUP STRUCTURE CONTINUED

Country of Incorporation	Company Name	Registered Office address	Share class
United Kingdom	Griffin SA Ltd	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GSD (Corporate) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	GSD Holdings Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary-A, £1.00 Ordinary-B
United Kingdom	Guinness Peat Overseas Holdings Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Hicking Pentecost Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.50 Ordinary
United Kingdom	I.P. Clarke & Co. Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	J.& P. Coats, Limited	1 George Square, Glasgow, Scotland, G2 1AL, United Kingdom	£1.00 Ordinary
United Kingdom	John Murgatroyd Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.05 Ordinary, £1.00 6% Preference, £1.00 Deferred
United Kingdom	KEP (Predecessors) Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Marshaide Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	MCG LIMITED	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, £1.00 Preference
United Kingdom	Needle Industries Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	NUH No. 1 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Patons & Baldwins Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Patons Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary, £1.00 7% Preference
United Kingdom	Simpson, Wright & Lowe, Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Sir Richard Arkwright & Co. Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	SIRBS Pension Trustee Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Staveley 2005 No 3 Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Staveley Industries Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Staveley Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Staveley Services Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	The Central Agency Limited	Cornerstone, 107 West Regent Street, Glasgow, G2 2BA, United Kingdom	£10.00 Ordinary
United Kingdom	The Coats Trustee Company Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United Kingdom	Thomas Burnley & Sons, Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£10.00 Ordinary
United Kingdom	Tootal Group Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£0.25 Ordinary, £1.00 3.5 % Cumulative Preference
United Kingdom	Tootal Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	£1.00 Ordinary
United States	Coats & Clark Inc	CT Corporation System, Corporation Trust Centre, 1209 Orange Street, Wilmington, DE 19801, USA	US\$100.00 Ordinary
United States	Coats & Clark's Sales Corporation	CT Corporation System, 820 Bear Tavern Road, West Trenton, NJ 08628, USA	US\$100.00 Ordinary
United States	Coats American Inc	CT Corporation System, 820 Bear Tavern Road, West Trenton, NJ 08628, USA	US\$10.00 COMMON, US\$5.00 5% Cumulative Preference
United States	Coats American, LLC	Corporation Trust Center, 1209 Orange Street, Wilmington DE, United States	US\$1.00 Ordinary
United States	Coats Garments (USA) Inc	CT Corporation System, Corporation Trust Centre, 1209 Orange Street, Wilmington, DE 19801, USA	US\$1.00 Ordinary
United States	Coats Holdings Inc	CT Corporation System, Corporation Trust Centre, 1209 Orange Street, Wilmington, DE 19801, USA	US\$1.00 Ordinary
United States	Coats North America Consolidated Inc	CT Corporation System, Corporation Trust Centre, 1209 Orange Street, Wilmington, DE 19801, USA	US\$0.10 Ordinary, US\$1.00 Class B Voting Shares
United States	Coats North America de Republica Dominica Inc	c/o CT Corporation System, 225 Hillsborough Street, Raleigh, Wake County, North Carolina 27603, USA	US\$1.00 Ordinary
United States	Coats Puerto Rico Inc	CT Corporation System, 150 Fayetteville Street, Box 1011, Raleigh NC 27601, USA	US\$1.00 Ordinary
United States	Jaeger Sportswear Ltd	CT Corporation System, 111 8 <sup>th</sup> Avenue, New York, NY 10011, USA	US\$ Common
United States	Patrick Yarn Mill, Inc.,	700 S Railroad Avenue, Kings Mountain NC 28086-3360, USA	US\$1.00 Class A voting, Class B non- voting
United States	Staveley Inc	401 Merritt 7, NORWALK, Connecticut, 06856	US\$0.01 Ordinary

# GROUP STRUCTURE

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Country of Incorporation	Company Name	Registered Office address	Share class
United States	The Calico Printers Association (U.S.A.) Limited	CT Corporation System, 111 8th Avenue, New York, NY 10011, USA	US\$1.00 Ordinary
United States	Westminster Fibres, Inc.	c/o The Corporation Trust, 1209 Orange Street, Wilmington, Delaware	US\$1.00 Common shares
Uruguay	Coats Cadena S.A. - Uruguay	Rufino Dominguez 1864, Montevideo, Uruguay	UYU0.05 Ordinary
Vietnam	Coats Phong Phu Limited Liability Company	No. 48 Tang Nhon Phu Street, Tang Nhon Phu B Ward, District 9, Ho Chi Minh City, Vietnam	US\$1.00 Ordinary (64%)

### Joint Ventures

Country of Incorporation	Company Name	Registered Office address	Share class
Australia	ACS Nominees Pty Limited	c/o JGL Investments Pty. Ltd, Level 9 South, 161 Collins Street, Melbourne VIC 3000, Australia	AUD1.00 Ordinary (50%)
China	Guangying Spinning Company Limited	2 Yuan Cun Xi Jie Guangzhou, 510655, China	US\$1.00 Ordinary (50%)
China	Tianjin Jinying Spinning Co Ltd	Jinlai Road Liqizhuang, Xi Qing District, Tianjin, 300381, China	US\$1.00 Ordinary (50%)
India	S&P Threads Private Limited	Delite Theatre Building, III Floor, Asaf Ali Road, New Delhi, 110 002, India	INR10.00 Ordinary (50%)
United Kingdom	Coats VTT Limited	1 The Square, Stockley Park, Uxbridge, Middlesex, UB11 1TD, England	US\$0.01 Ordinary (50%)